

# FLORISSANT FIRE PROTECTION DISTRICT

## 2023 ANNUAL BUDGET

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## **MISSION**

The **MISSION** of Florissant Fire Rescue is to provide exceptional emergency services to the community with an unwavering commitment to excellence

## **VISION**

The **VISION** of Florissant Fire Rescue is to be dedicated servants to the community through community-focused preparedness through commitment to training excellence.

## **VALUES:**

### **COMMUNITY**

We serve every community member with the utmost care, compassion and commitment. Our community is our top priority, and **THEY** are the reason we are committed to excellence.

### **COMMITMENT**

We commit ourselves to the members of our community in everything we do. Through training, preparedness, and response we commit to excellence for **THEM**.

### **EXCELLENCE**

When our community members need us, we will meet **THEIR** expectations. They expect perfection when responding to their emergency. We will provide that perfection through our dedication to training, preparedness, and response.

## **SLOGAN**

“Committed to excellence in all we do”

# INTRODUCTION

The men and women that serve this community as volunteers of Florissant Fire Rescue are proud to present our 2023 proposed annual budget. This budget is the result of our tireless efforts to serve this community with excellence. The budget encompasses our year-round efforts in providing dedicated and exceptional services to the community of Florissant which includes our training, professional development, planning and emergency response.

This budget was created with several guiding principles including the following:

- Adherence to our mission statement above all else: The **MISSION** of Florissant Volunteer Fire and Rescue is to provide exceptional emergency services to the community with an unwavering commitment to excellence
- Transparency in all aspects of our administration and operations
- Focus on our community, our volunteers, staff, and families
- Basing all expenditures and decisions proactively looking forward 3-5 years to stay ahead of population growth and incident volume

This document provides an overview of our operations, revenue, expenditures, historical data, strategic planning, and goals. Our department and leadership

We are ready and willing to embrace any questions, suggestions, or feedback. A public hearing will be scheduled prior to the adoption of this budget prior to December 15, 2022.

Thank you for trusting in Florissant Fire Rescue!

## BOARD OF DIRECTORS

**PRESIDENT:** Starla Thompson

**VICE-PRESIDENT:** Justin Snare

**TREASURER:** Vicky Collings

**SECRETARY:** Amanda Sutton

**ASSISTANT SECRETARY:** Shane Pratt

## MANAGEMENT STAFF

**FIRE CHIEF: Erik Holt**

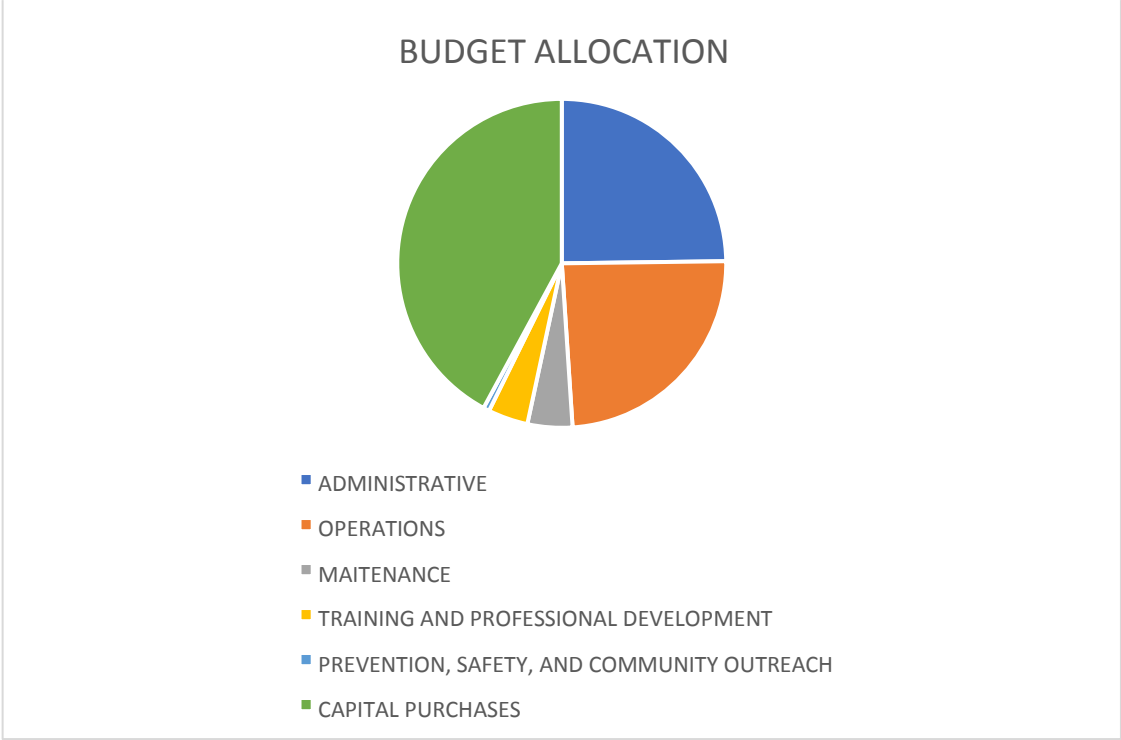
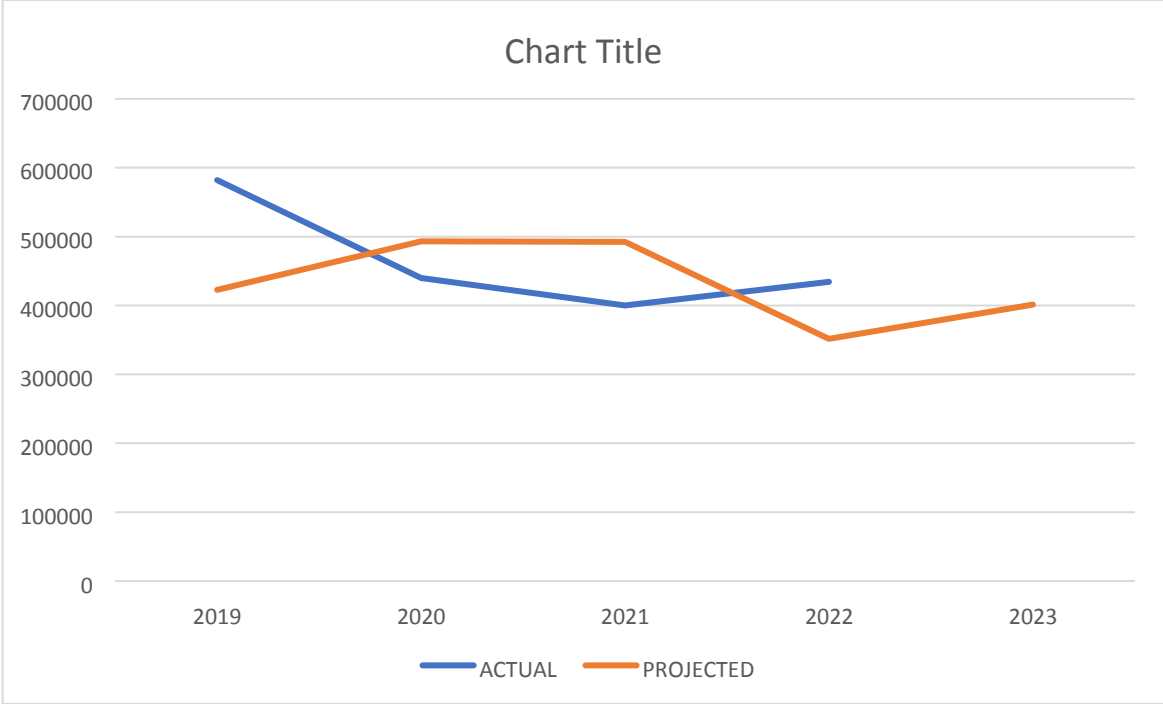
**DISTRICT ADMINISTRATOR: Patti Angell**

## **ACKNOWLEDGEMENT**

**We must take time to acknowledge our amazing, caring, and dedicated volunteer personnel for their dedication to serve their community. These amazing volunteer firefighters lay their lives on the line daily for this community knowing full well they may very well be asked to make the ultimate sacrifice for the members of their community. This department and community would not be what it is today without the efforts of these tremendous people. From the board and leadership of Florissant Fire Rescue we take time to thank them for their service. A special and sincere acknowledgement also goes out to the spouses and families of our members. Their ability to serve would not be possible without the support of their loved ones. We extend this gratitude to these special and important members of our community who support our emergency responders. From Florissant Fire Rescue board and staff we thank you from the bottom of our hearts!**

## **HISTORICAL REVENUES**

## **BUDGET ALLOCATIONS**



# 2023 BUDGET (Proposed)

## FLORISSANT FIRE PROTECTION DISTRICT BUDGET PROPOSAL

Beginning fund balance	140,254.00	529,999.62
Previous year tax income	404,200.00	
	<b>2021</b>	<b>2022</b>
	<b>Actual</b>	<b>Projected 2022</b>
<b>Total Income</b>	<b>493,480.41</b>	<b>523,948.25</b>
<b>Total COGS</b>	<b>0.00</b>	<b>0.00</b>
<b>Gross Profit</b>	<b>493,480.41</b>	<b>523,948.25</b>
<b>Expense</b>		
Total 5100 - Payroll Costs	97,514.10	136,215.40
5220 - Interest and Late Fees	133.76	36.20
5230 - Bank Service Fees	54.00	0.00
5250 - Contract Labor	2,970.00	4,730.00
Total 5330 - Membership Expenses	590.31	180.00
5420 - Firefighter - Deployment	39,929.11	6,941.21
5430 - Travel	851.76	1,019.52
5470 - Fund Raising Expenses	10,245.20	77.84
5480 - County Treasure Fee	0.00	11,538.56
5600 - Subscriptions & Dues	5,713.22	10,888.05
5620 - Legal Fees	1,811.50	76,067.00
5630 - Audit and Outside Accounting	5,898.33	30,468.82
5640 - Election Costs	0.00	0.00
Total 5690 - Insurance	31,378.67	32,335.00
5700 - Mileage	193.06	339.25
6100 - Advertising Expenses	125.00	481.15
6110 - Training Aids	3,237.00	0.00
Total 6120 - Education	7,214.53	0.00
Total 6130 - Training travel	0.00	185.20
6140 - Fire Corps Expenses	0.00	0.00
Total 6160 - Training Provisions	722.85	1,740.00
Total 6210 - Medical Equipment Maintenance	17,998.02	334.95
Total 6220 - Fire Maintenance	15,417.15	357.75
6231 - Communication/Radios	52.30	5,343.75
Total 6440 - Firefighting Supplies	19,560.56	69,562.38
Total 6450 - Medical Supplies	4,352.69	15,045.99
Total 6460 - Medical Equipment Purchase	3,733.66	0.00
6470 - Uniforms	4,902.60	3,304.01
Total 6500 - Office Supplies	12,540.69	3,056.64
6540 - Security	0.00	0.00
6550 - Information Technology	437.17	1,300.50
6700 - Firefighter Benefits	834.72	0.00
6760 - Depreciation expense	47,074.50	0.00
Total 6800 - Vehicles Expense	103,949.59	43,746.94
Total 7000 - Station Costs	42,580.25	28,902.76
<b>Total Expense</b>	<b>481,846.30</b>	<b>484,198.87</b>
<b>Net Ordinary Income - Operations</b>	<b>11,614.11</b>	<b>39,749.38</b>
<b>Other Income/Expense - Capital</b>		
Total Other Income	64,000.00	0.00
Total Capital Outlay/Other	33,114.88	54,203.76
<b>Net Other Income</b>	<b>30,885.12</b>	<b>(54,203.76)</b>
<b>Net Increase/(Decrease) to fund balance</b>	<b>42,499.23</b>	<b>(14,454.38)</b>
Ending Fund balances	140,254.00	150,378.27

# **CAPITAL AND SUSTAINMENT PLANNING**

## **1-YEAR SUSTAINMENT PLAN**

The 2023 Budget Plan will include a new pension plan established for volunteer membership through the Fire and Police Pension Association of Colorado. 2023 will also be a banner year for Florissant Fire Rescue as we look towards our future. All decision made in 2023 must analyze the data in demographics and growth in our district. We are averaging approximately a 9% annually in populations and 10% growth in incident call volume. Our decisions now but be made proactively looking 1,3 and 5 years down the road. Florissant Fire Rescue continues to transition from a part-time Fire Chief to a full-time Fire Chief. As we look towards the future we must plan the next phase of Florissant Fire Rescue's services provided to our community. We must begin to analyze and evaluate the transition into a combination department with both paid staffing as well as volunteer staffing. There are many logistical challenges to accomplishing this with a limited budget and resources. This first year of sustainment planning will focus on developing the longer term 5-year plan. This will be accomplished by evaluating and potentially downsizing our apparatus fleet. This will help with long term success by generating sustainment funds through sale of apparatus, minimize maintenance repair costs, and lower fuel, oil, and servicing costs. Additionally, personal protective equipment (PPE) will be 100% accounted and inspected to develop a needs plan for future growth and needs. This can be supplemented with grant money once this data is collected. Any additional PPE needs will be developed within the 5-year plan. Lastly, firefighting equipment will also be inventoried and inspected to ensure safe operational use. All apparatus and EMS equipment will be standardized across the department maximizing training hours and efficiency on scene of incidents. Any maintenance will be accomplished, and a 5-year plan developed in 2023 which will be reviewed and published for the community. FFR will submit for grants in any of these areas of need while trying to grow our operational readiness and personnel development. Below please see our preliminary targets for sustainment planning based on operational goals.

## **5-YEAR SUSTAINMENT PLAN** (plan will continue to be developed through 2023)

### **2022**

- Evaluate mid-year budget and adjustments
- Evaluate apparatus fleet and develop needs assessment
- 100% inventory and inspection of all PPE
- 100% inventory and inspection of all firefighting equipment
- Develop replacement plan for service life and reserve PPE department needs allowing for growth of volunteer membership
- Develop firefighting equipment needs and future major replacement (i.e. extrication equipment)

**2023**

- **Create and hire part-time staffing positions**
- **Determine firefighting equipment needs for sustainment, operations and standardized uniformity department wide**
- **Wildland PPE and equipment reserves for incident damaged replacement**
- **Professional develop needs to support volunteer membership, part-time positions and succession planning for the future to Florissant Fire Rescue**
- **Apparatus fleet needs assessment planning**
- **Cost analysis of all apparatus annual running cost to develop apparatus replacement planning**

**2024**

- **TBD in 5-year Strategic Plan**

**2025**

- **TBD in 5-year Strategic Plan**

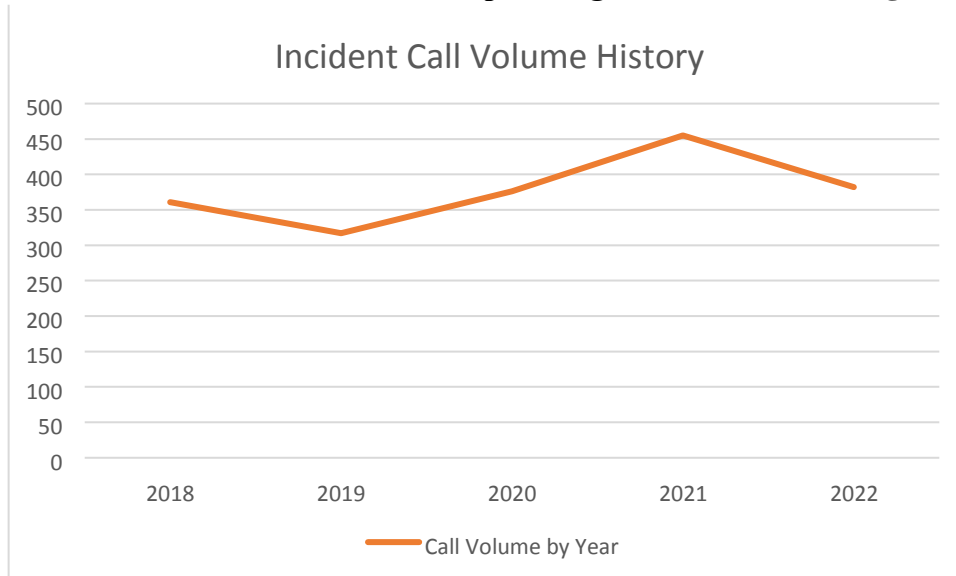
**2026**

- **TBD in 5-year Strategic Plan**
- **Evaluate district needs and future projected growth for development of 5-year plan for 2026-2031.**



## INCIDENT STATISTICS

The below statistics are presented to give a historical perspective on the incident call volume, district growth and call volume increases, and a general understanding of Florissant Fire Rescue's needs and planning within the 2023 budget.



**2022 is YTD as of Oct 13, 2022 and shows approx. 10% increase from 2021 call volume with the same date range.**

## GRANTS

### 2022 Grants Submitted

EMTS Grant

SAFER Grant

**2022 Grants Awarded**

EMTS Grant

**2023 Grants Submitted**